The Active Communities – Effective States (ACES) Indefinite Delivery, Indefinite Quantity (IDIQ) contract is USAID’s primary global mechanism to support host country good governance, transparency, and accountability. Through ACES, USAID will provide technical assistance, advisory services, evaluation and assessments, training, and direct program implementation that incorporates a wide range of Democracy, Human Rights, and Governance (DRG) principles and practices.

ACES will also help USAID and its host country partners address political-economic obstacles in other sectors, thereby improving overall development outcomes. The IDIQ has a five-year ordering period, a seven-year period of performance, and a $225 million ceiling.

**IDIQ TECHNICAL AREAS**

Task orders under ACES can support the implementation of USAID’s DRG strategy in the technical areas below:

**Good Governance and Anti-Corruption:** Developing accountable and transparent institutions, processes, and systems, including expanding anti-corruption efforts; reforming and institutional strengthening of national and sub-national governments; and supporting accountability efforts of the ruling elite. ACES will also support USAID’s Government-to-Government initiatives.

**Strengthening the Legislative Function:** Working with host country governments to improve the way the legislature and legal framework work to uphold democratic practices and increase development results. ACES will focus on improving legal frameworks, including constitutions, codes, and regulations; strengthening legislative institutions; and increasing the legislature’s capacity to engage in policy reform processes.

**Decentralization and Local Governance:** Providing technical assistance, training, and other activities to enhance the decentralization efforts and capacities of national, regional, and local governments to be more accountable, transparent, inclusive, and responsive.

**Rule of Law and Security Sector Reform:** Reforming legal frameworks and strengthening actors and institutions within and beyond the justice and security sector to support the rule of law and protect and promote human rights. Relevant actors and institutions will include the judiciary, civilian police, independent governmental institutions, professional and private sector associations, academia, traditional authorities, legislative bodies, civil society, and citizen groups. Activities will use a rights-based approach.

**Strengthening Oversight Mechanisms:** Strengthening oversight mechanisms, such as ombuds offices, internal controllers, legislative committees, and national human rights institutions; and empowering actors to participate actively in political, economic, and governing processes to hold governments accountable.
OUR CONSORTIUM

LINC’s ACES consortium is composed of experienced implementers with a dedication to DRG programming and a depth of experience and capability in all the ACES technical areas. Our technical expertise is augmented by leadership in approaches to systems thinking, thinking and working politically, and responsive operations able to quickly mobilize in response to priority task orders in complex environments.

**LINC:** The 2017 USAID Small Business of the Year awardee for innovative performance on prime contracts and leadership in locally-led development, LINC assists local and international organizations to design effective programs, increase institutional capacity, forge impactful partnerships, promote inclusive development, and rigorously measure impact. LINC has developed ground-breaking tools to map organizational networks, measure social capital, and leverage systems-based development approaches. LINC will provide overall management of the IDIQ and be primarily responsible for monitoring, evaluation, and learning services (MEL), including sharing and dissemination of impact through USAID and other collaborative learning platforms.

**Nathan Associates:** Founded in 1946, Nathan works with government and commercial clients worldwide to support national policy, advocacy, law, and anti-corruption initiatives. Nathan can rapidly draw on and mobilize staff from a pool of thousands of high-level expert advisors to deliver results in ACES technical areas. Nathan will also support ACES cross-cutting areas to facilitate local solutions and integrate DRG practices through sound principles of participation, inclusion, transparency, and accountability.

**Pact:** A nonprofit international development organization founded in 1971, Pact is experienced in tools and methodologies such as political economy analysis (PEA), organizational performance indexes, network strengthening, and integrated technical and organizational capacity assessment. Pact has extensive technical qualifications to contribute to organizational development, gender equity and integration, capacity development and assessment, and applied PEA.

**American Bar Association - Rule of Law Initiative (ABA ROLI):** An organizational leader in global initiatives in the rule of law, democracy and governance, anti-corruption, and legislative reform, ABA ROLI works globally to strengthen the legal profession, advance security and administration of justice, improve and accredit law education, strengthen anti-corruption mechanisms, and establish moral and ethical codes in the field of justice.

**International Business and Technical Consultants, Inc. (IBTCI):** Incorporated in 1987, IBTCI is a development consulting company highly experienced in leading third-party DRG evaluations and assessments. IBTCI is recognized for its ability to operate in conflict-affected environments, including in Afghanistan, Iraq, Libya, Somalia, Syria, and Yemen. IBTCI brings functional qualifications in MEL and rapid response, cross-cutting technical areas of good governance, legislative strengthening, decentralization, and rule of law.

**Adapt:** A small business dedicated to expanding the use of applied PEA to achieve locally-owned, sustainable development outcomes, Adapt works with an array of development clients to improve the impact of their investments through a more in-depth understanding of the political and economic risks and opportunities associated with programming in complex environments. Adapt experts have used PEA across sectors for a variety of donors and implementers.

GEOGRAPHIC COVERAGE

ACES is open and available to USAID Missions and Operating Units worldwide.

CONTACT

For more information, please contact:

**USAID:** Mike Keshishian, Contracting Officer’s Representative; mkeshishian@usaid.gov

**LINC:** Patrick Lohmeyer, IDIQ Manager; plohmeyer@linclocal.org